## REPORT OF THE DIRECTORS AND

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

**FOR** 

THE ENGLISH BRIDGE UNION LIMITED

Beacons
Chartered Accountants
Registered Auditor
30 High Street
Wendover
Buckinghamshire
HP22 6EA

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## <u>COMPANY INFORMATION</u> FOR THE YEAR ENDED 31 MARCH 2014

DIRECTORS:

J Dhondy
J A H Petrie
J E Cope
H J Dhondy
D Evetts
R F Millet
M G Oliver
I D Payn
A Golding
R Lawy

SECRETARY:

B Capal

**REGISTERED OFFICE:** 

Broadfields Bicester Road Aylesbury Buckinghamshire

HP19 8AZ

REGISTERED NUMBER:

00358588 (England and Wales)

SENIOR STATUTORY AUDITOR: Mr Anthony Douglas Parks ACA

**AUDITORS:** 

Beacons

Chartered Accountants Registered Auditor 30 High Street Wendover Buckinghamshire HP22 6EA

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2014

The directors present their report with the financial statements of the company for the year ended 31 March 2014.

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of the promotion, organisation and furtherance of duplicate and other competition contract bridge.

#### DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2013 to the date of this report.

J Dhondy

JAH Petrie

J E Cope

H J Dhondy

D Evetts

R F Millet

M G Oliver

I D Payn

Other changes in directors holding office are as follows:

S D R Bugden - resigned 9 January 2014 M R D Hill - resigned 2 October 2013 A Golding - appointed 19 March 2014 R Lawy - appointed 19 March 2014

#### CHARITABLE DONATIONS

During the year the company made charitable donations to English Bridge Education and Development amounting to £55,791 consisting of a cash donation of £45,000 and a donation of educational books with a cost value to the company of £10,791.

#### DIVIDENDS

The payment of dividends is prohibited by the company's Memorandum and Articles of Association.

#### SHAREHOLDERS

Each county association is entitled to hold up to four shares, depending on the size of its membership.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2014

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

#### AUDITORS

The auditors, Beacons, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD: -

B Capal - Secretary

Date: 17# Cystember 2014

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF THE ENGLISH BRIDGE UNION LIMITED

We have audited the financial statements of The English Bridge Union Limited for the year ended 31 March 2014 on pages six to eleven. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page two, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF THE ENGLISH BRIDGE UNION LIMITED

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Directors.

Mr Anthony Douglas Parks ACA (Senior Statutory Auditor)

for and on behalf of Beacons

Chartered Accountants

Registered Auditor

30 High Street

Wendover

Buckinghamshire

HP22 6EA

Date: 23 rd Jalember 2014

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2014

	Notes	31.3.14 ₤	31.3.13 £
TURNOVER	2	1,834,983	1,771,988
Cost of sales		1,294,810	1,296,912
GROSS PROFIT		540,173	475,076
Administrative expenses		476,682	470,515
		63,491	4,561
Other operating income		(1)	8
OPERATING PROFIT	3	63,490	4,569
Interest receivable and similar income		3,086	4,546
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		66,576	9,115
Tax on profit on ordinary activities	4	2,697	913
PROFIT FOR THE FINANCIAL YEAR		63,879	8,202

## THE ENGLISH BRIDGE UNION LIMITED (REGISTERED NUMBER: 00358588)

# BALANCE SHEET 31 MARCH 2014

÷		31.3.1	4	31.3.1	3
•	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	7		464,879		478,971
CURRENT ASSETS					
Stocks:	8	52,539		67,213	
Debtors	9	212,995		230,978	
Cash at bank	2	607,727		534,525	
Cash at dank					
		873,261		832,716	
CREDITORS					
Amounts falling due within one year	10	377,531		414,957	
NET CURRENT ASSETS			495,730		417,759
momal accepts a recogning rate					
TOTAL ASSETS LESS CURRENT			060 600		896,730
LIABILITIES			960,609		<del>====</del>
			<del></del> ;		
CAPITAL AND RESERVES					
Called up share capital	11		5		5
Profit and loss account	12		960,604		896,725
			-		
SHAREHOLDERS' FUNDS			960,609		896,730
			Acres Agents		

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

J Dhondy - Director

J A H Petrie - Director

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

#### 1. ACCOUNTING POLICIES

#### Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008).

#### Turnover

Turnover represents net invoiced sales of goods, excluding value added tax.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property

- 1% on cost

Fixtures and fittings

- 20% on cost and 10% on cost

Computer equipment

- 20% on cost

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

#### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

#### Pension costs

Contributions in respect of the company's defined contribution pension scheme are charged to the profit and loss account for the year in which they are payable to the scheme.

#### 2. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the company.

Turnover, which is net of VAT and returns, relates to:

ouppoint of government that	1,834,983	1,771,988
Organising bridge competitions & congresses Supplies of goods and services	662,480 509,114	655,765 494,212
Subscriptions	663,389	622,011
	31.3.14 £	31.3.13 £

#### 3. OPERATING PROFIT

The operating profit is stated after charging/(crediting):

	31,3.14	31.3.13
	£	£
Depreciation - owned assets	21,788	18,614
Profit on disposal of fixed assets	•	(200)
Auditors' remuneration	8,800	8,615
Foreign exchange differences	1	(8)
	#11 m 12 414 A1 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2014

#### 3. **OPERATING PROFIT - continued**

Directors' remuneration	-	_
	<del></del>	

#### 4. TAXATION

#### Analysis of the tax charge

The tax charge on the profit on ordinary activities for the year was as follows:

31.3.14

£
£
£

Current tax:

UK corporation tax

2,697

913

Tax on profit on ordinary activities

2,697

913

The Company is liable to Corporation Tax only on investment income, on chargeable capital gains, and on trading with non-members.

#### 5. EMPLOYEES

The average number of employees of the company during the year, and their aggregate emoluments are shown below:-

	31.3.14	31.3.13
	£	£
Wages and salaries	456,879	431,295
Social security	43,126	40,520
Pension costs	8,350	8,256
	508,355	480,071
Average number of monthly employees	19	19
(includes 5 part-timers ( 5 in 2013 ).)		

#### 6. EXCEPTIONAL ITEM

During the year the company made charitable donations to English Bridge Education and Development amounting to £55,791 (2013: £NIL).

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2014

## 7. TANGIBLE FIXED ASSETS

			Freehold property £	Fixtures and fittings £	Computer equipment £	Totals £
	COST At 1 April 201	3	493,724	158,599	152,692	805,015
	Additions	J	473,724	4,478	3,218	7,696
	Disposals			(11,591)	(60,671)	(72,262)
	At 31 March 2	014	493,724	151,486	95,239	740,449
	DEPRECIAT	NOL				
	At 1 April 201		88,224	93,451	144,369	326,044
	Charge for yea		4,045	14,410	3,333	21,788
	Eliminated on	disposal	the state of the s	(11,591)	(60,671)	(72,262)
	At 31 March 2	014	92,269	96,270	87,031	275,570
	NET BOOK V					
	At 31 March 20	014	401,455	55,216	8,208	464,879
	At 31 March 20	013	405,500	65,148	8,323	478,971
8.	STOCKS				31.3.14	31.3.13
					£	£
	Bridge statione	ery & sundries			52,539	67,213
9.	DEBTORS: A	MOUNTS FALLING DU	E WITHIN ONE YEA	AR		
					31.3.14 £	31.3.13 £
	Trade debtors				33,656	49,272
	Other debtors				179,339	181,706
					212,995	230,978
10	openimono.			(EAD		
10.	CREDITORS	: AMOUNTS FALLING	DUE WITHIN ONE Y	LAK	31.3.14	31.3.13
					£	£
	Trade creditors				104,763	87,379
	Taxation and so Other creditors				55,017 217,751	55,136 272,442
	Offici cieditors				217,731	Z/Z, 44Z
					377,531	414,957
11.	CALLED UP	SHARE CAPITAL				
	Allattad Sassas	Land fully poids				
	Number:	l and fully paid: Class:		Nominal	31.3.14	31.3.13
	, tainoon	C-20001		value:	£	£
	96	Ordinary		£0.05	5	5

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2014

#### 12. RESERVES

Profit and loss account

At 1 April 2013 Profit for the year 896,725 63,879

At 31 March 2014

960,604

#### 13. CONTINGENT LIABILITIES

There were no contingent liabilities at 31 March 2014 (2013: NIL).

#### 14. OTHER FINANCIAL COMMITMENTS

Pension commitments

The company operates a defined contribution pension scheme on behalf of certain employees. The assets of the scheme are held separately from those of the company in an independently administered fund. On current employees the company is committed to paying £8,350 for the next financial year (2013: £8,260).

Lease commitments - operating leases

At 31 March 2014, the company had annual commitments of £12,331 (2013:£9,380) under non-cancellable operating leases which expire between 2 - 5 years.

#### 15. TRANSACTIONS WITH DIRECTORS

During the year the following directors received payment for services (articles for English Bridge, commentaries for Simultaneous Pairs events and Tournament Directors' fees) supplied to the company. These payments were made on the same basis as to any other member providing that service: J Dhondy £380 (2013: £1,000), H J Dhondy £1,060 (2013: £1,080), D Evetts £385.

#### 16. RELATED PARTY DISCLOSURES

During the year administrative assistance was provided by the company's staff to The EBU Youth and Education Trust, a registered Charity. The company has not charged for its services. J Dhondy, S D R Bugden, J A H Petrie, M R D Hill and M G Oliver were Trustees of The EBU Youth and Education Trust at various times during the year.

During the year administrative assistance was also provided by the company's staff to English Bridge Education and Development to which the company made charitable donations. J Dhondy, J A H Petrie and J E Cope were Trustees during the year.

### 17. ULTIMATE CONTROLLING PARTY

The controlling party is - there is no single controlling party.

The ultimate controlling party is - the body of County Associations.

# TRADING AND PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2014

	31.3.1	4	31.3.	13
	£ 51,5,1	£	£	£
Turnover	~			
Competitions & equipment hire	559,268		534,013	
Subscriptions	663,389		622,011	
Simultaneous Pairs	103,212		121,752	
Bridge Shop sales	249,985		237,166	
English Bridge advertising	59,756		59,151	
Licence fees	64,638		61,221	
Education: general	28,994		31,185	
Education: student training	59,727		66,292	
Education: junior home events	12,131		9,891	
Education: teacher training	5,267		5,902	
Other income	3,882		983	
Junior internationals	-		1,450	
National bridge organisations	4,505		5,201	
Internationals	19,019		15,583	
Laws & ethics	167		92	
Bridge Base Online	981		-	
Masterpoint scheme	62		95	
-		1,834,983		1,771,988
Cost of sales				
Competitions	433,361		448,974	
Subscriptions	51,062		48,465	
Simultaneous Pairs	47,963		49,097	•
Bridge shop cost of sales	172,862		162,868	
English Bridge	197,721		193,778	* .
Education: general	32,644		29,324	
Education: student training	32,388		49,067	
Education: junior home events	16,154		17,174	
Education: teacher training	17,596		21,741	
Junior internationals	48,994		42,148	
Internationals	90,790		104,062	
National Bridge Organisations	54,366		45,818	,
Laws & ethics	32,375		25,183	•
Licences	12,886		16,415	
Club liaison	31,459		28,912	
Bridge Base Online	1,257			
Masterpoint scheme	20,932		13,886	
		1,294,810		1,296,912
GROSS PROFIT		540,173		475,076
Other income		•		
Exchange gains	(1)		8	
Deposit account interest	3,086		4,546	
Doposit docodiit litterest	2,000	3,085		4,554
		543,258		479,630
		,		,,,,
Expenditure				
Rates and services	16,090		21,574	
Insurance	11,685		10,243	
Light and heat	6,558		7,470	
	,	w	,	
Carried forward	34,333	543,258	39,287	479,630
Carried IVI Hard	2 ,,222	5.5,200	3	, , , , , , , ,

This page does not form part of the statutory financial statements

# TRADING AND PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2014

	31,3.1	14	31.3.1	3
	£	£	£	£
Brought forward	34,333	543,258	39,287	479,630
Wages	233,998		252,712	
Recruitment & temporary staff	329		1,292	
Meetings	12,950		14,382	
Telephone	4,420		4,116	
Stationery & photocopying	15,458		17,882	
Postage & carriage	5,553		6,519	
Publicity & marketing	5,042		10,227	
Computer expenses	43,616		48,265	
Repairs and renewals	5,988		18,765	
Cleaning & gardening	8,716		7,116	
Sundry expenses	3,018		2,105	
Professional fees	3,780		5,837	
Auditors' remuneration	8,800		8,615	
		386,001		437,120
		157,257		42,510
Charity conversion costs	647		2,105	
Donations	55,791			
		56,438		2,105
		100,819		40,405
Finance costs				
Bank charges		12,455		12,875
		88,364		27,530
Depreciation				
Freehold property	4,045		4,045	
Fixtures and fittings	14,410	•	11,333	
Computer equipment	3,333		3,237	
,		21,788		18,615
		66,576		8,915
Profit on disposal of fixed assets				
Computer equipment		-		200
NET PROFIT		66,576		9,115

THE ENGLISH BRIDGE UNION LIMITED

# COMPETITION RESULTS FOR THE YEAR ENDED 31ST MARCH 2014

All figures in £			INCOME	M			EX	EXPENDITURE	Ш		NET RESULT	ULT
		Entry	Sponsors/			Venue		户	Other			
EVENT	Code	Fees	Donations	Other	TOTAL	Hire	Prizes	Costs	Expenses	TOTAL	2013/14	2012/13
Autumn Congress	AUT	17,286	0	0	17,286	4,192	3,110	3,342	807	11,451	5,835	7.681
Autumn Overseas Congress (Lake Garda 2013)	IOM	17,853	8,200	0	26,053	0	2,480	2,373	2,854	7,707	18,346	7,853
Blackpool Year End	BYE	11,785	0	0	11,785	0	2,090	1,749	992	4,831	6,954	5,231
Brighton Summer	BSM	110,127	40	0	110,167	40,019	17,491	27,746	8,536	93,792	16,375	(1,248)
Corwen Irophy	COR	8,245	0	0	8,245	1,233	1,340	1,023	200	4,096	4,149	4,895
Crockfords Cup	CRO	8,712	0	0	8,712	1,000	2,000	968	505	4,401	4,311	5,869
Easter Festival	EAS	25,335	0	0	25,335	11,747	4,525	2,761	1,669	20,702	4,633	6,085
Garden Cities Trophy	GCT	6,240	0	0	6,240	1,494	800	811	1,776	4,881	1,359	1,499
Guernsey Congress	GUR	16,853	0	0	16,853	1,660	2,910	3,769	1,937	10,276	6,577	6,264
Harrogate Congress	HSC	21,650	0	0	21,650	O	3,422	3,125	1,713	8,260	13,390	7,209
Hubert Phillips Bowl	HUB	5,658	0	0	5,658	0	1,140	0	0	1,140	4,518	4,348
Inter-Ciub KO	ξį	14,962	0	0	14,962	30	2,340	0	41	2,411	12,551	11,279
Jersey restival	治:	21,190	1,000	0	22,190	0	3,350	2,708	9,231	15,289	6,901	6,120
Masters Pairs	MPR.	2,589	0 (	0	2,589	877	430	1,001	38	2,346	243	0
Wild Week Congress	MWC	10,085	0	0	10,085	0	096	2,026	340	3,326	6,759	6,664
New Wild Week Congress	MMZ.	7,762	0 (	0	7,762	0	200	1,323	525	2,548	5,214	0
National Pairs	SHZ I	17,641	ο,	0	17,641	3,018	3,000	3;279	1,346	10,643	866'9	4,740
Pachabo Cup	PAC	5,607	0	0	5,607	1,233	940	1,410	265	4,180	1,427	1,628
	70 i	500	0 4	0	200	0	0	612	157	692	(269)	0
rodand rais	SH.	15,406	0 1	0	15,406	2,735	2,560	3,030	797	9,122	6,284	6,493
Kanked Masters Pairs	KMP	10,428	0	0	10,428	0	1,840	2,907	380	5,127	5,301	3,416
Scarborough Congress	SSC	22,507	0	0 +	22,507	2,000	3,810	2,814	2,205	10,829	11,678	11,858
Seniors & Veterans	0 V	19,856	500 3	0 (	20,356	4,394	4,210	2,590	1,187	12,381	7,975	10,466
Semiors Congress	N L	17,145	0 (	0	17,145	2,850	2,860	2,918	727	9,355	7,790	8,509
	N G	3,740	<b>5</b> (	0	3,740	30	580	0	58	899	3,072	2,059
Spain Plate	SPL J	817	၁	0 (	817	88	240	0	30	358	459	48
Spring bank Holiday	N T D	17,668	0	0	17,668	5,500	2,940	3,379	1,002	12,821	4,847	6,532
Spring Foursomes	ν ( Γ (	13,343	3,000	0	16,343	3,500	5,000	4,903	1,371	14,774	1,569	1,684
Spring U/Seas Congress (Maira 2014)	C A E	15,395	5,700	0 (	21,095	0	2,470	2,541	2,165	7,176	13,919	11,319
Swiss learns congress	- MA	11,638	၁	0	11,638	0	2,240	1,609	527	4,376	7,262	3,600
Tollemache Cup	<b>,</b>	11,670	0	0	11,670	2,333	0	3,003	1,270	909'9	5,064	3,299
lorquay	SIL	15,376	0	0	15,376	4,351	2,410	2,999	884	10,644	4,732	4,661
Under 19's	019	0	0	0	0	0	70	300	177	547	(547)	0
Under 25's	U25	83	0	0	83	0	150	450	100	700	(617)	0
Year End Congress	YEC	32,264	0	0	32,264	12,010	5,370	3,352	1,298	22,030	10,234	10,995
Blue Point Holidays	ВРН	0	1,170	40	1,210	0	Q	447	55	502	208	0
Equipment Hire & General Income		0	0	2,202	2,202	0	0	0	0	0	2,202	9,064
Other Direct Costs						0	0	0	92,296	92,296	(92,296)	(95,081)
Sub Total		537,416	19,610	2,242	559,268	106,294	89,778	97,196	140,093	433,361	125,907	85,039
Membership Services & Overhead Allocation Charge											37,100	38,600
Grand Total		537,416	19,610	2,242	559,268	106,294	89,778	94,196	140,093	433,361	88,807	46,439
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This page does not form part of the statutory financial statements