

**REPORT OF THE DIRECTORS AND**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2011**  
**FOR**  
**THE ENGLISH BRIDGE UNION LIMITED**

AD Parks & Co  
Chartered Accountants  
Registered Auditor  
30 High Street  
Wendover  
Buckinghamshire  
HP22 6EA

**THE ENGLISH BRIDGE UNION LIMITED**

**CONTENTS OF THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2011**

	Page
Company Information	1
Report of the Directors	2 - 3
Report of the Auditors	4
Profit and Loss Account	5
Balance Sheet	6
Notes to the Financial Statements	7 - 10

**NOT FORMING PART OF THE FINANCIAL STATEMENTS**

Trading and Profit and Loss Account	11 - 12
Schedule of Members by County	13
Schedule of Competitions	14
Schedule of Joint Ventures	15

**THE ENGLISH BRIDGE UNION LIMITED**

**COMPANY INFORMATION**

**FOR THE YEAR ENDED 31 MARCH 2011**

**DIRECTORS:**

S D R Bugden  
Dr J A H Petrie  
M R D Hill  
G W Jepson  
M G Oliver  
H J Dhondy  
J Dhondy  
I Payn

**SECRETARY:**

B Capal

**REGISTERED OFFICE:**

Broadfields  
Bicester Road  
Aylesbury  
Buckinghamshire  
HP19 8AZ

**REGISTERED NUMBER:**

358588 (England and Wales)

**SENIOR STATUTORY  
AUDITOR:**

Mr Anthony Douglas Parks ACA

**AUDITORS:**

AD Parks & Co  
Chartered Accountants  
Registered Auditor  
30 High Street  
Wendover  
Buckinghamshire  
HP22 6EA

## **THE ENGLISH BRIDGE UNION LIMITED**

### **REPORT OF THE DIRECTORS** **FOR THE YEAR ENDED 31 MARCH 2011**

The directors present their report with the financial statements of the company for the year ended 31 March 2011.

#### **PRINCIPAL ACTIVITY**

The principal activity of the company in the year under review was that of the promotion, organisation and furtherance of duplicate and other competition contract bridge.

#### **DIRECTORS**

The directors shown below have held office during the whole of the period from 1 April 2010 to the date of this report.

S D R Bugden  
Dr J A H Petrie  
M R D Hill  
G W Jepson  
M G Oliver  
J Dhondy

Other changes in directors holding office are as follows:

J K Morris - resigned 6 October 2010  
A Nelson - resigned 6 October 2010  
D M Pool - resigned 6 October 2010  
H J Dhondy - appointed 6 October 2010  
S Gill - resigned 1 March 2011  
I Payn - appointed 9 March 2011

#### **DIVIDENDS**

The payment of dividends is prohibited by the company's Memorandum and Articles of Association.

#### **SHAREHOLDERS**

Each county association is entitled to hold up to four shares, depending on the size of its membership.

#### **STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**THE ENGLISH BRIDGE UNION LIMITED**

**REPORT OF THE DIRECTORS**

**FOR THE YEAR ENDED 31 MARCH 2011**

**AUDITORS**

The auditors, AD Parks & Co, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

**ON BEHALF OF THE BOARD:**

B Capal - Secretary

14 June 2011

## **REPORT OF THE INDEPENDENT AUDITORS TO THE SHAREHOLDERS OF THE ENGLISH BRIDGE UNION LIMITED**

We have audited the financial statements of The English Bridge Union Limited for the year ended 31 March 2011 on pages five to ten. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditors**

As explained more fully in the Statement of Directors' Responsibilities set out on page two, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2011 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the Report of the Directors.

Mr Anthony Douglas Parks ACA (Senior Statutory Auditor)  
for and on behalf of AD Parks & Co  
Chartered Accountants  
Registered Auditor  
30 High Street  
Wendover  
Buckinghamshire  
HP22 6EA

14 June 2011

**THE ENGLISH BRIDGE UNION LIMITED**

**PROFIT AND LOSS ACCOUNT**  
**FOR THE YEAR ENDED 31 MARCH 2011**

	Notes	31.3.11 £	31.3.10 £
<b>TURNOVER</b>	2	1,602,801	1,629,079
Cost of sales		1,279,287	1,152,428
<b>GROSS PROFIT</b>		323,514	476,651
Administrative expenses		375,384	435,118
<b>OPERATING (LOSS)/PROFIT</b>	3	(51,870)	41,533
Interest receivable and similar income		3,189	6,256
<b>(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		(48,681)	47,789
Tax on (loss)/profit on ordinary activities	4	(1,472)	1,340
<b>(LOSS)/PROFIT FOR THE FINANCIAL YEAR</b>		(47,209)	46,449

The notes form part of these financial statements

**THE ENGLISH BRIDGE UNION LIMITED**

**BALANCE SHEET**  
**31 MARCH 2011**

	Notes	31.3.11 £	£	31.3.10 £	£
<b>FIXED ASSETS</b>					
Tangible assets	6		433,350		441,244
<b>CURRENT ASSETS</b>					
Stocks	7	70,547		65,431	
Debtors	8	188,254		132,835	
Investments	9	-		25,000	
Cash at bank		439,137		447,899	
		<u>697,938</u>		<u>671,165</u>	
<b>CREDITORS</b>					
Amounts falling due within one year	10	<u>312,250</u>		<u>246,162</u>	
<b>NET CURRENT ASSETS</b>			<u>385,688</u>		<u>425,003</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<u>819,038</u>		<u>866,247</u>
<b>CAPITAL AND RESERVES</b>					
Called up share capital	11		5		5
Profit and loss account	12		<u>819,033</u>		<u>866,242</u>
<b>SHAREHOLDERS' FUNDS</b>			<u>819,038</u>		<u>866,247</u>

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

The financial statements were approved by the Board of Directors on 14 June 2011 and were signed on its behalf by:

S D R Bugden - Director

M R D Hill - Director

The notes form part of these financial statements



# **THE ENGLISH BRIDGE UNION LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS** **FOR THE YEAR ENDED 31 MARCH 2011**

### **1. ACCOUNTING POLICIES**

#### **Accounting convention**

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008).

#### **Turnover**

Turnover represents net invoiced sales of goods, excluding value added tax.

#### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 1% on cost
Fixtures and fittings	- 20% on cost and 10% on cost
Computer equipment	- 20% on cost

#### **Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### **Deferred tax**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

#### **Foreign currencies**

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

#### **Pension costs**

Contributions in respect of the company's defined contribution pension scheme are charged to the profit and loss account for the year in which they are payable to the scheme.

### **2. TURNOVER**

The turnover and loss (2010 - profit) before taxation are attributable to the one principal activity of the company.

Turnover, which is net of VAT and returns, relates to:

	31.3.11	31.3.10
	£	£
Subscriptions	529,182	382,973
Organising bridge competitions & congresses	591,560	629,740
Supplies of goods and services	482,059	616,366
	<hr/>	<hr/>
	1,602,801	1,629,079
	<hr/>	<hr/>

**THE ENGLISH BRIDGE UNION LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 MARCH 2011**

**3. OPERATING (LOSS)/PROFIT**

The operating loss (2010 - operating profit) is stated after charging:

	31.3.11	31.3.10
	£	£
Depreciation - owned assets	17,887	18,599
Loss on disposal of fixed assets	-	65
Auditors' remuneration	7,850	7,500
Foreign exchange differences	1	3
	<u>          </u>	<u>          </u>
Directors' remuneration	-	-
	<u>          </u>	<u>          </u>

**4. TAXATION**

**Analysis of the tax (credit)/charge**

The tax (credit)/charge on the loss on ordinary activities for the year was as follows:

	31.3.11	31.3.10
	£	£
Current tax:		
UK corporation tax	(1,472)	1,340
	<u>          </u>	<u>          </u>
Tax on (loss)/profit on ordinary activities	(1,472)	1,340
	<u>          </u>	<u>          </u>

The Company is liable to Corporation Tax only on investment income, on chargeable capital gains, and on trading with non-members.

**5. EMPLOYEES**

The average number of employees of the company during the year, and their aggregate emoluments are shown below:-

	31.3.11	31.3.10
	£	£
Wages and salaries	408,538	483,897
Social security	38,628	45,764
Pension costs	9,035	9,894
	<u>          </u>	<u>          </u>
	456,201	539,555
	<u>          </u>	<u>          </u>
Average number of monthly employees (includes 5 part-timers ( 4 in 2010 ).)	18	21

**THE ENGLISH BRIDGE UNION LIMITED****NOTES TO THE FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 MARCH 2011****6. TANGIBLE FIXED ASSETS**

	Freehold property £	Fixtures and fittings £	Computer equipment £	Totals £
<b>COST</b>				
At 1 April 2010	493,724	105,465	169,401	768,590
Additions	-	7,415	2,580	9,995
Disposals	-	(25,164)	(21,873)	(47,037)
At 31 March 2011	493,724	87,716	150,108	731,548
<b>DEPRECIATION</b>				
At 1 April 2010	76,089	94,204	157,055	327,348
Charge for year	4,045	8,587	5,255	17,887
Eliminated on disposal	-	(25,164)	(21,873)	(47,037)
At 31 March 2011	80,134	77,627	140,437	298,198
<b>NET BOOK VALUE</b>				
At 31 March 2011	413,590	10,089	9,671	433,350
At 31 March 2010	417,635	11,261	12,346	441,242

**7. STOCKS**

	31.3.11	31.3.10
	£	£
Bridge stationery & sundries	70,547	65,431

**8. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.11	31.3.10
	£	£
Trade debtors	38,395	71,531
Other debtors	149,859	61,304
	188,254	132,835

**9. CURRENT ASSET INVESTMENTS**

	31.3.11	31.3.10
	£	£
Listed investments	-	25,000

**10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.11	31.3.10
	£	£
Trade creditors	92,467	60,332
Taxation and social security	69,667	51,715
Other creditors	150,116	134,115
	312,250	246,162

**THE ENGLISH BRIDGE UNION LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 MARCH 2011**

**11. CALLED UP SHARE CAPITAL**

Allotted, issued and fully paid:		Nominal	31.3.11	31.3.10
Number:	Class:	value:	£	£
96	Ordinary	£0.05	<u>5</u>	<u>5</u>

**12. RESERVES**

	Profit and loss account £
At 1 April 2010	866,242
Deficit for the year	<u>(47,209)</u>
At 31 March 2011	<u>819,033</u>

**13. CONTINGENT LIABILITIES**

There were no contingent liabilities at 31 March 2011 (2010: NIL).

**14. OTHER FINANCIAL COMMITMENTS**

Pension commitments

The company operates a defined contribution pension scheme on behalf of certain employees. The assets of the scheme are held separately from those of the company in an independently administered fund. On current employees the company is committed to paying £9,020 for the next financial year (2010: £9,428).

Lease commitments - operating leases

At 31 March 2011, the company had annual commitments of £10,427 (2010 : £10,427) under non-cancellable operating leases.

**15. RELATED PARTY DISCLOSURES**

During the year administrative assistance was provided by the company's staff to The EBU Youth and Education Trust, a registered Charity. The company has not charged for its services. S D R Bugden, Dr J A H Petrie, M R D Hill and M G Oliver were Trustees of The EBU Youth and Education Trust during the year.

The company received a donation of £9,416 from The EBU Youth and Education Trust to cover the costs of sending a youth team to compete in Philadelphia.

**THE ENGLISH BRIDGE UNION LIMITED****TRADING AND PROFIT AND LOSS ACCOUNT**  
**FOR THE YEAR ENDED 31 MARCH 2011**

	31.3.11		31.3.10	
	£	£	£	£
<b>Turnover</b>				
Competitions & equipment hire	591,560		629,740	
Subscriptions	529,182		382,973	
Masterpoints	1,468		209,269	
Bridge Shop sales	219,899		212,881	
English Bridge advertising	47,620		4,190	
Licence fees	48,558		52,095	
Education : general	33,149		28,865	
Education : student training	43,271		34,078	
Education : junior home events	7,128		-	
Education : teacher training	7,606		22,131	
Other income	12,050		10,910	
Youth committee	-		9,691	
Junior internationals	9,416		-	
National bridge organisations	36,661		32,210	
Internationals	15,135		-	
Laws & ethics	98		46	
		1,602,801		1,629,079
<b>Cost of sales</b>				
Competitions	479,544		500,783	
Subscriptions	44,634		37,899	
Masterpoints	26,119		36,745	
Bridge shop cost of sales	166,484		166,347	
English Bridge	185,054		77,969	
Education : general	41,979		30,169	
Education : student training	45,700		45,811	
Education : junior home events	18,257		-	
Education : teacher training	16,042		27,053	
Youth committee	-		84,373	
Junior internationals	40,239		-	
Internationals	78,180		42,089	
National Bridge Organisations	36,833		29,580	
Laws & ethics	28,841		27,813	
Licences	8,625		8,536	
Club liaison	30,907		31,652	
		1,247,438		1,146,819
<b>GROSS PROFIT</b>		355,363		482,260
<b>Other income</b>				
Deposit account interest		3,189		6,256
		358,552		488,516
<b>Expenditure</b>				
Rates and services	22,068		24,934	
Insurance	11,326		12,624	
Light and heat	6,812		7,310	
Wages	195,921		228,597	
Recruitment & temporary staff	564		907	
Meetings	15,172		17,978	
Carried forward	251,863	358,552	292,350	488,516

This page does not form part of the statutory financial statements

**THE ENGLISH BRIDGE UNION LIMITED****TRADING AND PROFIT AND LOSS ACCOUNT**  
**FOR THE YEAR ENDED 31 MARCH 2011**

	31.3.11		31.3.10	
	£	£	£	£
Brought forward	251,863	358,552	292,350	488,516
Telephone	4,419		6,582	
Stationery & photocopying	17,141		18,795	
Postage & carriage	10,077		9,074	
Publicity & marketing	7,781		7,165	
Computer expenses	28,294		32,199	
Repairs and renewals	4,116		4,800	
Cleaning	7,102		7,867	
Sundry expenses	2,825		1,247	
Professional fees	6,344		15,959	
Auditors' remuneration	7,850		7,500	
Foreign exchange losses	<u>1</u>		<u>3</u>	
		<u>347,813</u>		<u>403,541</u>
		10,739		84,975
Universal membership		31,849		5,609
<b>Finance costs</b>				
Bank charges		<u>9,684</u>		<u>12,913</u>
		(30,794)		66,453
<b>Depreciation</b>				
Freehold property	4,045		4,045	
Fixtures and fittings	8,587		8,712	
Computer equipment	<u>5,255</u>		<u>5,842</u>	
		<u>17,887</u>		<u>18,599</u>
		(48,681)		47,854
<b>(Loss) on disposal of fixed assets</b>				
Fixtures and fittings		<u>-</u>		<u>(65)</u>
<b>NET (LOSS)/PROFIT</b>		<u><u>(48,681)</u></u>		<u><u>47,789</u></u>

**THE ENGLISH BRIDGE UNION LIMITED**

**NUMBER OF MEMBERS BY COUNTY AS AT 31ST MARCH 2011**

County	31 March 2011				31 March 2010			
	Full	Juniors	Bridge for All	Total	Full	Juniors	Bridge for All	Total
Avon	932	4	82	1018	267	9	62	338
Bedfordshire	396	1	5	402	235	1	14	250
Berks & Bucks	2444	10	31	2485	1121	12	68	1201
Cambs & Hunts	666	3	21	690	341	15	0	356
Channel Islands	336	0	4	340	191	0	26	217
Cornwall	552	3	13	568	244	4	15	263
Cumbria	487	0	17	504	141	0	13	154
Derbyshire	678	0	93	771	240	1	55	296
Devon	1263	0	65	1328	555	0	46	601
Dorset	633	0	0	633	285	0	0	285
Essex	1815	0	101	1916	748	2	120	870
Gloucestershire	829	1	0	830	361	3	1	365
Hants & Isle of Wight	1555	1	38	1594	706	1	39	746
Herefordshire	495	0	0	495	307	3	0	310
Hertfordshire	1809	2	72	1883	853	3	88	944
Isle of Man	125	0	8	133	92	0	7	99
Kent	2189	1	71	2261	953	2	120	1075
Lancashire	1738	0	73	1811	576	6	116	698
Leicestershire	888	2	74	964	566	4	63	633
Lincolnshire	665	0	0	665	217	0	0	217
London	1117	10	69	1196	733	24	89	846
Manchester	1441	15	44	1500	686	37	16	739
Merseyside & Cheshire	1070	4	59	1133	309	8	25	342
Middlesex	1433	6	115	1554	782	7	116	905
Norfolk	1060	1	42	1103	424	1	24	449
Northants	672	0	14	686	235	1	10	246
North East	1450	3	35	1488	887	7	50	944
Nottinghamshire	725	5	1	731	345	6	4	355
Oxfordshire	1205	4	67	1276	650	12	68	730
Somerset	758	1	38	797	348	1	18	367
Staffordshire/Shropshire	915	0	2	917	337	1	13	351
Suffolk	897	3	29	929	320	1	18	339
Surrey	4359	2	198	4559	1885	1	63	1949
Sussex	2890	0	70	2960	1077	5	76	1158
Warwickshire	2224	0	93	2317	712	4	60	776
Westmorland	185	0	51	236	74	0	51	125
Wiltshire	648	0	25	673	250	1	24	275
Worcestershire	673	1	24	698	397	2	25	424
Yorkshire	3658	23	88	3769	1886	33	100	2019
Non County Members*	50	0	0	50				
	47925	106	1832	49863	21336	218	1703	23257
Direct Members	90	0	0	90	115	1	0	116
	48015	106	1832	49953	21451	219	1703	23373
Affiliated Clubs				606				785

\*members who have expressed a desire not to be affiliated to a county

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**THE ENGLISH BRIDGE UNION LIMITED**

**COMPETITION RESULTS BEFORE OVERHEADS FOR THE YEAR ENDED 31ST MARCH 2011**

All figures in £

EVENT	Entry Fees		Sponsors/Donations		Other		TOTAL		Venue Hire		Prizes		TD Costs		Other Expenses		TOTAL		2010/2011			2009/2010			2008/2009																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																

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**THE ENGLISH BRIDGE UNION LIMITED**

**RESULTS FROM JOINT VENTURE COMPETITIONS FOR THE YEAR ENDED 31ST MARCH 2011**

**All figures in £'s**

<b>COUNTY</b>	<b>MONTH IN WHICH EVENT HELD</b>	<b>NET INCOME (TABLE MONEY)</b>
Avon	March	659
Bedfordshire	March	197
Bedfordshire	June	460
Cornwall	September	262
Derbyshire	September	855
Dorset	June	332
Essex	July	643
Gloucestershire & Herefordshire	September	906
Hants & Isle of Wight	May	562
Hertfordshire	July	643
Hertfordshire	September	309
Kent	May	477
Leicestershire	March	556
London	March	725
Manchester	July	306
Manchester	March	313
Merseyside & Cheshire	May	303
Merseyside & Cheshire	March	51
Merseyside & Cheshire	over accrual from March 10	(100)
Northamptonshire	June	396
Nottinghamshire	July	791
Surrey	September	1,795
Sussex	May	686
Sussex	July	728
Warwickshire	May	310
Westmorland	September	357
Wiltshire	March	613
<b>TOTAL</b>		<b>14,135</b>

**Overall Total carried forward to Competition Results (page 14)**